

# Project Coversheet

## [1] Ownership & Status

**UPI:** 9441

**Core Project Name:** Moor Lane Environmental Enhancements

**Programme Affiliation** (if applicable): Culture Mile

**Project Manager:** Andrea Moravicova

### **Definition of need:**

Moor Lane has been identified as an area for improvement for several years, initially identified as a high priority project as part of the 'Barbican Area Streets and Walkways Enhancement Strategy' approved in 2008. Moor Lane presents an opportunity to respond to community priorities by increasing greening in the area and prioritising more space for pedestrians.

A scheme was developed and approved in 2011, which resulted from extensive consultation and proposed the creation of a linear park along Moor Lane. The proposals were to be funded by the Section 106 agreement for the Milton Court development and approval was granted to implement the scheme on site. However, the scheme was paused in light of the emerging 21 Moorfields development which is now under construction.

The City is now in a position to recommence work on this project and proceed with a review of the design for Moor Lane, to ensure it responds to the needs of the development and mitigates the development's impact on the local environment. There is strong stakeholder support for improvements to Moor Lane and an expectation for the scheme to finally be completed.

### **Key measures of success:**

- Moor Lane is a green, biodiverse and environmentally resilient street through the introduction of trees and planting. Both the local community and the developer's priorities are met, by ensuring the security needs and desires for an improved pedestrian environment are delivered in coordination with the completion of 21 Moorfields. A welcoming, accessible and safe pedestrian environment is created on Moor Lane with widened footways to prioritise pedestrian movement.

### **Expected timeframe for the project delivery:**

Implementation of Area A (eastern footway and carriageway) is expected to commence in March 2022. Implementation of Area B will follow as closely as possible.

### **Are we on track for completing the project against the expected timeframe for project delivery?**

Changes to developer's programme have delayed the proposed start date for implementation of Area A by five months.

### **Has this project generated public or media impact and response which the City of London has needed to manage or is managing?**

Yes??? – not sure

## **[2] Finance and Costed Risk**

### **Headline Financial, Scope and Design Changes:**

The project is part of the Barbican Area Streets & Walkways Enhancement Strategy and was approved as one of the strategy's high priority schemes by the Court of Common Council in 2008 following a public consultation exercise.

In July 2011 an evaluation report was approved by Members to implement environmental enhancements on Moor Lane.

Approval was granted to progress to detailed design stage, seek relevant permissions and implement the scheme. A budget of £1,391,136 was made available following the report approval.

### **Evaluation report – approval for implementation (as approved by Street & Walkways Sub-committee 18/07/11)\*:**

- Total Estimated Cost (excluding risk): £1.55M
- Resources to reach next Gateway (excluding risk): £1.45M
- Spend to date: £257,526
- Estimated Programme Dates: Works were intended to commence in 2012.

**Scope/Design Change and Impact:** Create a linear park, with trees and planters, along the west footway on Moor Lane.

\*It should be noted that the evaluation report approved in 2011 predated the current Gateway reporting procedure.

### **Gateway 3 - Issue report (as approved by Project Sub-committee on 30 November 2020 and Streets and Walkways Sub-committee 1 December 2020)\***

- Total Estimated Cost (excluding risk): £1.7-£2.2M
- Resources to reach next Gateway (excluding risk): £230,382 (£128,566 from approved Section 106 budget and £101,816 funded through 21 Moorfields Section 278 agreement)
- Spend to date:
- Costed Risk Against the Project:
- Estimated Programme Dates:
  - Design review & surveys: Dec 2020 - Mar 2021
  - Consultation: Mar – May 2021
  - Detail design: Jun – Sept 2021
  - Gateway 4/5: Sept 2021
  - Construction package: Oct 2021– Feb 2022
  - Phased implementation (minimum 6 months): Spring 2022 – late 2022/Early 2023

**Scope/Design Change and Impact:** The design aligns with the brief described within the Evaluation report, whilst considering the stakeholders' feedback to date, the changing context of the area and the development of the site at 21 Moorfields. The scope was increased to include the Section 278 works to east footway adjacent to the 21 Moorfields development.

An increase to the overall project budget has been incurred due to the revised scope, although this increase is fully funded through a Section 278 agreement.

\*Upon approval of the 2011 report, officers were given authority to proceed with detail design and implement the scheme, however, several modifications required to the scheme outlined in the issue report, officers considered the existing scheme to be at Gateway 3 stage. It was, therefore, proposed that the next report to Members is a Gateway 4/5, outlining the detail design and requesting authority to start work.

**Gateway 4c-5 – Detailed Design & Authority to Start Work (as approved by Streets and Walkways sub-committee on 5 July 2022 and Operational Property and Projects sub-committee in August 2022)**

Total Estimated Cost (excluding risk):

- Total Estimated Cost (excluding risk): £2,958,680
- Resources to reach next Gateway (excluding risk): £1,448,680 (to implement S278 works)
- Spend to date: £364,588
- Costed Risk Against the Project: £50,000
- Estimated Programme Dates:
  - Sign S278 Agreement and receipt of funds: July 2022
  - Procurement of materials following sign-off of the construction package: July 2022\*
  - Submit traffic management plan / permits: July 2022
  - Construction package for Area A: August 2022
  - Phased implementation (minimum 6 months): October 2022\*\*
  - Gateway 5 report related to Area B:
  - Snagging in Area A: June / July 2023
  - Gateway 6 outcome report for both phases (Area A & Area B): December 2023

*\*Subject to signing the Section 278 Agreement and receipt of funds from Developer. The lead in times for procuring materials are 12-16 weeks.*

*\*\*Subject to changes to the Developer's programme and site release.*

**Scope/Design Change and Impact:**

Some changes to design were made to incorporate greenery to the east footway design without compromising the security requirements of the development.

**Gateway 5 Progress report (as submitted to Streets and Walkways sub-committee 26 September 2023)**

Reporting period: May 2023 – September 2023

Update on activities undertaken to date in relation to Area B (west footway on Moor Lane). These mainly involved discussions on the design and greening with representatives of Willoughby House and the Heron, and the Barbican Association. It also highlighted the next steps, which included further discussion on greening with local stakeholders, and development of greening proposals in consultation with the City's Garden's team and a consultant.

**Total anticipated on-going commitment post-delivery [£]:**

Revenue implications for highways maintenance are anticipated to be of minimum impact and will be confirmed at respective Gateway 5 when the detailed design will be finalised.

These costs will be assessed and covered by the project budget, thereby mitigating the impact on local risk budgets. The maintenance costs for Area A were calculated at £76,697. Invoice to the developer will be issued upon completion of works.

Increased greening will entail an Open Spaces maintenance commitment and a provision for this will be included in the project budget. It should be noted that the proposed implementation of Sustainable Urban Drainage System (SUDS) in the scheme is expected to reduce the overall maintenance commitment.

**Programme Affiliation [£]:** Culture Mile – the programme budget is assessed by financial year depending on the projects approved for delivery.